

**Wiltshire Council**

**Health and Wellbeing Board**

**Thursday 25 January 2018**

---

**Subject: Better Care Plan and emerging plan 18/19**

---

### **Executive Summary**

The Better Care Fund plan for 2017/18 continues to take forward the transformational change programme for reducing hospital based care and increasing care local to or at home. This is supported by a responsive Home First model that will continue to be strengthened in 2018/19 as our new service model is commissioned.

The Better Care Fund Programme has seen a positive change in DTOC since April 2017 however we remain off trajectory. The priority for Wiltshire is to strengthen the delivery of the high impact actions in the last quarter of 17/18 and into 2018/19, and take forward the core elements of the programme to transform the form and function of the Wiltshire wide system.

### **Proposal(s)**

It is recommended that the Board:

- i) Note the new Better Care Fund Dashboard
- ii) Note the Better Care Fund Risk Register 2017/18
- iii) Consider the emerging plan for 2018/19
- iv) Give strategic approval to the proposed draft BCF Section 75 Agreement 2017/2019 between Wiltshire Council and NHS Wiltshire CCG which will continue to provide the legal framework for the Better Care Fund and underpin the Better Care Plan (delegating any future minor amendments to the Chair and Vice Chair)

### **Reason for Proposal**

To provide assurance the Better Care Fund Programme is taking forward the Health and Wellbeing Board priorities aligned to transforming care from an acute to community or home.

To provide a position statement on the emerging priorities for 2018/19

**Sue Shelbourn-barrow**

**Director of Transformation and Integration**

**Wiltshire Council and Clinical Commissioning Group**

**Subject: Better Care Fund Programme Dashboard**

---

**Purpose of Report**

1. To provide a status report for the Better Care Fund Programme, including the Better Care Fund Risk Register, NHS England approval of the 2017/19 Plan and an update on the S75. The second element of the paper is to provide a position statement for 2018/19 plan.

**Background**

2. The Better Care Plan is established across Wiltshire, leading schemes, managing the system in terms of flow, responding to increased pressures and developing a consistent approach in relation to measurement, monitoring and delivery. The Better Care Fund Programme provides a platform for transformation and system wide integration in accordance with the priorities outlined in 2017/18.

**Main Considerations**

3. The Better Care Fund plan for 2017/18 continues to take forward the commitment of reducing hospital based care to care local or at home. This is supported by a responsive Home First model that will continue to be strengthened in 2018/19 as our new service models are commissioned.
4. The dashboard at **Appendix 1a** shows that:
  - Overall non-elective admissions for Wiltshire are around 6.5% higher than last year, while avoidable emergency admissions and admissions from non-LD care homes are both 2% lower than the same period last year with Great Western Hospital and Royal United Hospital reporting the majority of the increases however Salisbury Hospital has remained similar.
  - New permanent admissions to care homes remain at historically low levels due in part to availability of care at homes.
  - The percentage of people at home 91 days post hospital discharge has reduced, however data quality has been a focus in Q3 to improve the counting in Q4 and into 2018-19.
  - The Delayed Transfers of Care shows signs of improvement but remains above the planned trajectory. The published data will be presented on the day of the meeting.
  - Urgent Care at Home continues to see more referrals, however performance dipped in October.
  - The number of new clients supported by Help to Live at Home was lower in December than November

- Intermediate Care admissions and discharges were around the average for the year.
- Winter Pressures: patients are now being placed in the additional beds purchased to support winter pressures and we would expect to see that impact the flow through these beds next month.

Wiltshire Better Care Fund Outcome and Performance (slide 13) shows that:

- Non-elective admissions are up 3.6% on the same period last year and permanent admissions to care homes are 1.2% higher than last year but remain well under the target. This perhaps suggests the change in demographics as seen in the joint Strategic needs assessment and supports the importance of identifying further admission avoidance work streams in 2018/19
- Urgent Care at home activity has increase 47% on the same period last year which aligns to the delayed days that have reported 6.4% lower than the same period last year, but remain well above trajectory for October 2017. This is a positive move as the Better Care Fund workstreams embed however further is required to enable the system to be sustainable in 2018 an into 2019.
- Intermediate Care Bed admissions are 3.7% lower than the same period last year but discharges are 1% higher. Domiciliary Care activity for new clients is 14.3% higher than the same period last year and ongoing support is 1.9% higher suggesting the new models of care to support Home First is starting to change the system model from residential to normal residential of choice.

### **Better Care Fund 2017/19**

5. In December 2017, the Better Care Fund programme stocktake was completed. This is being used to provide a baseline to inform the evaluation of the programme workstreams and agreement on the 2018/19 draft programme and budget. A detailed update on this will be provided at the next meeting in March. A risk register for the programme is attached at **Appendix 1b**.
6. On 20 December 2017, NHS England wrote to the council and CCG to provide notification that the Better Care Fund 2017-19 for Wiltshire has passed the assurance process and funds approved for release. A copy of the letter is at **Appendix 2**.
7. As part of finalising this there is a need to refresh the s75 agreement underpinning the Better Care Fund. The draft agreement is attached at **Appendix 3** and the Board is asked to give strategic approval to this, delegating any future minor amendments to the Chair and Vice Chair. Overall, minor amendments have been made to last year's agreement but with the addition of a new senior board comprising council, CCG and provider representatives to give additional senior level focus and time on how the Better Care Fund is used. The role of the Joint Commissioning Board and Health and Wellbeing Board remains the same.

**Sue Shelbourn-Barrow**  
**Director of Transformation and Integration**

## **Wiltshire Council and Clinical Commissioning Group**

---

Report Authors: Sue Shelbourn-Barrow  
Director of Transformation and Integration

### Appendices:

Appendix 1a: BCP Dashboard

Appendix 1b: Risk register

Appendix 2: BCP Approval Letter

Appendix 3: BCF s75 agreement